

**BUSINESS:** *Creating informed, discerning employees, consumers and future leaders*

## Topic 1.3.3 Cash flow forecasting

### Key Vocabulary

**Cash** – the money a business holds in notes and coins and in its bank accounts

**Cashflow** – the movement of money in and out of a bank account

**Insolvency** – when a business lacks the cash to pay its debts

**Overdraft** – the amount of an agreed overdraft facility that a business uses; when a business has a negative bank balance

**Overdraft facility** – the maximum amount that a business is allowed to go into negative balance on its bank account

**Cash inflows** – money entering the bank account, e.g. from sales

**Cash outflows** – money leaving the bank account, e.g. bills for supplies

**Net cash flow** – inflows minus outflows

**Opening balance** – the amount of money at the start of the month

**Closing balance** – the amount of money at the end of the month; Opening balance ADD net cash flow

### Core Knowledge

A business will **predict** the amount of money that will enter and leave the business each month.

This allows the business to identify any periods of shortfall, to plan how to deal with this.

Businesses need cash to pay suppliers, employees and all the overheads.

Difficulty can arise if businesses allow customers to pay on **credit**.

Cash needs to be managed by arranging an overdraft, keeping costs down, keeping inflows up

Improve cash flow by cutting stock levels, increase credit from suppliers, reduce credit to customers

	Aug	Sept
<i>Cash inflows</i>	0	85
<i>Cash outflows</i>	185	75
<b>(A) Net cash flow</b>	-185	10
<b>(C) Opening Balance</b>	250	65
<b>(B) Closing balance</b>	65	75

**(A) Net cash flow** = inflows - outflows

**(C) Closing Balance** = Opening + Net Cash flow

**(B) Opening Balance** = last month's closing balance

### Wider Business World

**Retailers** – they often have seasonal or unsteady cash flow as they need to buy stock before they can sell it

**Hotels / restaurants** - may have seasonal business, so it will be important to build up a balance to support them through periods of low sales

### Synoptic Links

**Costs & Revenue** – know which items are revenue (inflows) and which are costs (outflows)

**Sources of finance** – if outflows are greater than inflows, short term finance is needed

### Don't be a "man on the street"

- Do not confuse cash & profit – they are very different things
- A cash flow forecast is a prediction not what has happened
- An overdraft does not mean the business will fail – it simply means that in that month outflows exceeded more than inflows. Debt is not always a bad thing!
- Lots of cash in the bank is not always a good thing – this could be invested to improve the business